

OUTCOME XM-DAC-41146-CHN_D_1.1

B - Baseline M - Milestones T - Target

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT | |
|---|---|--|------------------|-----------------|-----|
| People's lives in China are improved further as headway is made in ensuring access to childcare, education, healthcare services, elderly care, housing, and social assistance, and more people in China, including left-behind groups, benefit from equitable and public services and social protection systems as well as accelerated efforts to reduce gender inequality and other forms of social inequality throughout the life-course. | SP_D_0.1.5 Number of national and/or local (multi) sectoral strategies, policies and/or action plans that are adopted with a focus on gender equality (CO) | 2023 (Baseline) | 0 | N/A | |
| | | 2022 (Milestone) | - | - | |
| | | 2023 (Milestone) | 1 | - | |
| | | 2024 (Milestone) | 1 | - | |
| | | 2025 (Target) | 2 | - | |
| | Complementary Indicator: UNAIDS Complementary Indicator: UNDP • Complementary Indicator: UNFPA • Complementary Indicator: UNICEF | SP_D_0.3.2 Number of institutions putting in places policies and practices to address gender-based discrimination and/or combat gender stereotypes (CO) | 2023 (Baseline) | 0 | N/A |
| | | | 2022 (Milestone) | - | - |
| | | | 2023 (Milestone) | - | - |
| | | | 2024 (Milestone) | 1 | - |
| | | | 2025 (Target) | 1 | - |
| • Complementary Indicator: UNAIDS • Complementary Indicator: UNDP • Complementary Indicator: UNFPA • Complementary Indicator: UNICEF • Complementary Indicator: WHO | | | | | |

| INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|------------------|------|-----------------|
| SP_D_0.3.3 Number of countries and/or other actors with comprehensive and coordinated VAW prevention strategy (CO) | 2023 (Baseline) | No | N/A |
| | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | No | TRUE |
| | 2024 (Milestone) | Yes | - |
| | 2025 (Target) | Yes | - |
| <ul style="list-style-type: none"> • Complementary Indicator: UNDP • Complementary Indicator: UNFPA | | | |
| SP_D_0.4.3 Number of countries where multi-sectoral systems, strategies or programs are implemented to advance women's equal access to and use of services, goods and/resources, including social protection (CO) | 2022 (Baseline) | Yes | N/A |
| | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | - | TRUE |
| | 2024 (Milestone) | Yes | - |
| | 2025 (Target) | Yes | - |
| <ul style="list-style-type: none"> • Complementary Indicator: UNICEF | | | |
| SP_D_0.5.4 Level of influence of civil society organizations working on gender equality and women's empowerment, including women's organizations, in key normative, policy and peace processes (CO, RO, HQ) | 2021 (Baseline) | 0 | N/A |
| | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | 3 | - |
| | 2024 (Milestone) | 3.3 | - |
| | 2025 (Target) | 3.5 | - |

| INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|------------------|------|-----------------|
| SP_D_0.7.2 | 2024 (Baseline) | 40 | - |
| Percentage of UNCTs that conducted the comprehensive UNCT-SWAP Gender Equality Scorecard in the past four years, and met or exceeded requirements for at least 60% of UNCT-SWAP standards (derived from QCPR indicator 1.4.15) (Desk Review) | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | - | - |
| | 2024 (Milestone) | 53.3 | - |
| | 2025 (Target) | 60% | - |
| SP_D_1.1 | (Baseline) | - | N/A |
| SDG 5.5.1: Proportion of seats held by women in (a) national parliaments, (b) local governments and (c) executive positions/ministers (cabinets) held by women (Desk Review) | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | - | - |
| | 2024 (Milestone) | - | - |
| | 2025 (Target) | - | - |

- SDG Indicator: 5.5.1
- Common Indicator: UNDP

OUTPUT CHN_D_1.1.1

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|---|------|------|-----------------|
| Government, academia and other national stakeholders have increased capacities and tools to implement identified national and international GEWE commitments, including gender-responsive public service delivery (SP Outcome 1, SP Outcome 5) | SP_D_0.1.e Number of partners that have increased capacities to advance gender equality and women's empowerment through national and/or local (multi) sectoral strategies, policies and/or action plans (CO, HQ) | | | |

SP_D_0.5.a

Amount of funding disbursed annually in support of civil society organizations, especially women's organizations, working towards the achievement of gender equality and women's empowerment, through UN-Women programmes and grant-giving (CO, RO, HQ)

SP_D_0.5.c

Number of dialogues, mechanisms, platforms and/or coalitions created and sustained that enable meaningful and safe participation and engagement by gender equality advocates and civil society organizations working on gender equality and women's empowerment, especially women's organizations, in decision-making (CO, RO, HQ)

OUTPUT CHN_D_1.1.2

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|--|------|------|-----------------|
| <p>Advocacy is strengthened through improved knowledge generation and management inform policy making and accountability to deliver gender responsive results (SP Outcome 1)</p> | <p>Number of multi-stakeholder dialogue processes to promote engagement of governments with civil society and other partners to advance gender equality and women's empowerment (CO, RO, HQ)</p> | | | |
| | <p>SP_D_0.5.b Number of advocacy initiatives with partners, to increase quality, flexible, core funding for civil society organizations working on GEWE, especially women's organizations (Desk Review)</p> | | | |
| | <p>SP_D_0.6.c Number of gender statistics and sex-disaggregated data collection initiatives, including in emerging areas conducted or analyzed (CO)</p> | | | |

OUTPUT CHN_D_1.1.3

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|-------------------|---------------------|------|------|-----------------|
|-------------------|---------------------|------|------|-----------------|

Capacity of government, national and local service providers to deliver quality, coordinated essential services to prevent and respond to violence against women and girls, in normal situations and emergencies, is strengthened

SP_D_0.4.a

Number of institutions with strengthened capacities to improve the provision of essential services, goods and/or resources for women (CO, RO, HQ)

SP_D_0.4.b

Number of countries supported to develop and/or implement guidelines, protocols and standard operating procedures to strengthen EAWG services in line with the Essential Services Package (CO)

SP_D_0.4.c

Number of women's organizations with increased capacities to deliver and/or monitor the quality of services, resources and goods for women in humanitarian and development settings (CO, HQ)

OUTPUT CHN_D_1.1.4

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|---|------|------|-----------------|
| <p>Women, girls, men and boys including influencers have enhanced awareness and understanding and are mobilized in favor of respectful relationships, healthy social norms and the promotion of gender equality</p> | <p>SP_D_0.3.b Number of community or organizational level UN Women programmes that address behaviour and/or social/gender norms – using evidence/practice-based methodologies (CO, HQ)</p> | | | |
| | <p>SP_D_0.5.c Number of dialogues, mechanisms, platforms and/or coalitions created and sustained that enable meaningful and safe participation and engagement by gender equality advocates and civil society organizations working on gender equality and women's empowerment, especially women's organizations, in decision-making (CO, RO, HQ)</p> | | | |
| | <p>SP_D_0.5.e Number of women and girls, including women and girls living with and/or affected by HIV, with increased capacities to participate in public life and exercise leadership (CO, RO, HQ)</p> | | | |

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|---|------------------|------|-----------------|
| (Link to SN Output 1.1 and 1.2) Relative poverty and multi-dimensional poverty are reduced, and more coordinated development leads to reduction in gaps between rural and urban areas and among regions, as more people in China, including left-behind groups, benefit from sustainable, innovation-driven and shared high-quality economic development, with enhanced access to economic opportunities arising through innovation, entrepreneurship and rural revitalization, enjoying decent work, sustainable livelihoods, and the right to develop equally for both women and men. | SP_D_0.1.5 Number of national and/or local (multi) sectoral strategies, policies and/or action plans that are adopted with a focus on gender equality (CO) | 2022 (Baseline) | 0 | N/A |
| | | 2022 (Milestone) | - | - |
| | | 2023 (Milestone) | - | 2 |
| | | 2024 (Milestone) | 0 | - |
| | | 2025 (Target) | 0 | - |
| | SP_D_0.3.1 Extent of bias in gender equality attitudes and/or gender social norms among individuals (CO) | (Baseline) | - | N/A |
| | | 2022 (Milestone) | - | 3 |
| | | 2023 (Milestone) | - | - |
| | | 2024 (Milestone) | - | - |
| | | 2025 (Target) | - | - |
| | <ul style="list-style-type: none"> • Complementary Indicator: UNAIDS • Complementary Indicator: UNDP • Complementary Indicator: UNFPA • Complementary Indicator: UNICEF | | | |

| INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|---|------|-----------------|
| SP_D_0.3.2 Number of institutions putting in places policies and practices to address gender-based discrimination and/or combat gender stereotypes (CO) | 2023 (Baseline) | 5 | N/A |
| | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | 5 | 5 |
| | 2024 (Milestone) | 70 | - |
| | 2025 (Target) | 0 | - |
| | <ul style="list-style-type: none"> • Complementary Indicator: UNAIDS • Complementary Indicator: UNDP • Complementary Indicator: UNFPA • Complementary Indicator: UNICEF • Complementary Indicator: WHO | | |
| SP_D_0.4.3 Number of countries where multi-sectoral systems, strategies or programs are implemented to advance women's equal access to and use of services, goods and/resources, including social protection (CO) | 2023 (Baseline) | No | N/A |
| | 2022 (Milestone) | - | TRUE |
| | 2023 (Milestone) | Yes | TRUE |
| | 2024 (Milestone) | No | - |
| | 2025 (Target) | No | - |
| | <ul style="list-style-type: none"> • Complementary Indicator: UNICEF | | |
| SP_D_0.5.4 Level of influence of civil society organizations working on gender equality and women's empowerment, including women's organizations, in key normative, policy and peace processes (CO, RO, HQ) | 2024 (Baseline) | 5 | - |
| | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | - | 1 |
| | 2024 (Milestone) | 5 | - |
| | 2025 (Target) | 0 | - |
| | | | |

| INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|------------------|------|-----------------|
| SP_D_0.7.7 | 2024 (Baseline) | 0 | - |
| Number of UN entities implementing disaster risk reduction, resilience or recovery initiatives with a focus on gender equality and women's empowerment (Desk Review) | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | 1 | - |
| | 2024 (Milestone) | 0 | - |
| | 2025 (Target) | 0 | - |
| <ul style="list-style-type: none"> • Complementary Indicator: UNDP • Complementary Indicator: UNICEF | | | |
| SP_D_2.2 | (Baseline) | - | N/A |
| SDG 8.3.1 Proportion of informal employment in total employment, by sector and sex (Desk Review) | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | - | - |
| | 2024 (Milestone) | - | - |
| <ul style="list-style-type: none"> • SDG Indicator: 8.3.1 • Common Indicator: FAO • Common Indicator: ILO • Complementary Indicator: UNAIDS • Complementary Indicator: UNDP • Complementary Indicator: UNICEF | 2025 (Target) | - | - |

OUTPUT CHN_D_2.3.3

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|---|------|------|-----------------|
| (SN Output 1.1) More women, including disadvantaged and young women, at central/provincial/local level have increased access to skills development (including in innovation and digital transformation) and | SP_D_0.4.d Number of women accessing information, goods, resources and/or services through UNW supported platforms and programs in | | | |

life learning opportunities for decent jobs,
income generation and livelihood security

humanitarian and development settings
(CO, HQ)

OUTPUT CHN_D_2.3.4

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|--|------|------|-----------------|
| <p>(SN Output 1.2) Women-owned SMEs and entrepreneurs have increased capacities and access to markets and financial services including technology based, for start-up and building resilient business</p> | <p>SP_D_0.1.h Number of multi-stakeholder dialogue processes to promote engagement of governments with civil society and other partners to advance gender equality and women's empowerment (CO, RO, HQ)</p> | | | |
| | <p>SP_D_0.4.a Number of institutions with strengthened capacities to improve the provision of essential services, goods and/or resources for women (CO, RO, HQ)</p> | | | |
| | <p>SP_D_0.4.d Number of women accessing information, goods, resources and/or services through UNW supported platforms and programs in humanitarian and development settings (CO, HQ)</p> | | | |

OUTPUT CHN_D_2.3.5

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|-------------------|---------------------|------|------|-----------------|
|-------------------|---------------------|------|------|-----------------|

(SN Output 1.3) Women in rural areas, including women farmers in target provinces, have enhanced capacities and access to resources for climate-smart livelihood opportunities and entrepreneurship development.

SP_D_0.4.a

Number of institutions with strengthened capacities to improve the provision of essential services, goods and/or resources for women (CO, RO, HQ)

SP_D_0.4.d

Number of women accessing information, goods, resources and/or services through UNW supported platforms and programs in humanitarian and development settings (CO, HQ)

SP_D_0.5.d

Number of civil society organizations working on gender equality and women's empowerment, especially women's organizations, that have strengthened capacity to exercise their leadership role towards the achievement of gender equality and women's empowerment (CO, RO, HQ)

OUTPUT CHN_D_2.3.6

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|--|------|------|-----------------|
| (SN Output 1.4) More private sector companies implement the WEPs and promote gender-sensitive business culture and practices | SP_D_0.3.d Number of organizations/institutions with increased capacities to identify and/or address discriminatory behaviour and/or social/gender norms change (CO) | | | |
| | SP_D_0.4.d Number of women accessing information, goods, resources and/or services through UNW supported platforms and programs in humanitarian and development settings (CO, HQ) | | | |

OUTPUT CHN_D_2.3.7

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|---|------|------|-----------------|
| (SN Output 1.5) Diverse women's networks, government, public and private sectors share knowledge, tools and promote skills-transfer (through networking, South-South collaboration and innovation partnerships) to advance gender responsive economic policies and practices | SP_D_0.1.h Number of multi-stakeholder dialogue processes to promote engagement of governments with civil society and other partners to advance gender equality and women's empowerment (CO, RO, HQ) | | | |

SP_D_0.5.d

Number of civil society organizations working on gender equality and women's empowerment, especially women's organizations, that have strengthened capacity to exercise their leadership role towards the achievement of gender equality and women's empowerment (CO, RO, HQ)

SP_D_0.7.c

Number of interagency products or services with a focus on gender equality and women's empowerment developed and made available (CO, RO, HQ)

OUTCOME XM-DAC-41146-CHN_D_5.1

B - Baseline M - Milestones T - Target

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|---|------------------|------|-----------------|
| China's international financing, investments and business engagements, including through connectivity initiatives, programmes and projects, contribute to SDG attainment in partner countries | SP_D_0.1.5 Number of national and/or local (multi) sectoral strategies, policies and/or action plans that are adopted with a focus on gender equality (CO) | 2022 (Baseline) | 0 | N/A |
| | | 2022 (Milestone) | - | - |
| | | 2023 (Milestone) | - | - |
| | | 2024 (Milestone) | - | - |
| | | 2025 (Target) | - | - |
| | <ul style="list-style-type: none"> • Complementary Indicator: UNAIDS • Complementary Indicator: UNDP | | | |

- Complementary Indicator: UNFPA
- Complementary Indicator: UNICEF

| | | | |
|---|------------------|---|-----|
| SP_D_0.2.4 | 2023 (Baseline) | 0 | N/A |
| Number of innovative financing instruments introduced that include gender equality objectives (Desk Review) | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | - | - |
| | 2024 (Milestone) | 0 | - |
| | 2025 (Target) | 1 | - |

OUTPUT CHN_D_5.1.1

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|---|------|------|-----------------|
| Government bodies, research institutions and private sector entities in China have increased knowledge and capacity in gender-sensitive financing, and be able to advance gender equality through gender responsive financing tools, guidance and practices. | SP_D_0.1.d Number of partners that have increased capacities to promote/influence gender responsive legislation (CO, HQ) | | | |
| | SP_D_0.2.d Number of tools introduced that support innovative financing and accountability, including related to digital financing, for gender equality (CO) | | | |

OUTPUT CHN_D_5.1.2

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|--|------|------|-----------------|
| A cross-cutting regional alliance of champions and thought leaders from technology and innovation sector, is established to facilitate knowledge exchange, skills transfer and mentorship opportunities in promotion of digital empowerment of women. | SP_D_0.5.c Number of dialogues, mechanisms, platforms and/or coalitions created and sustained that enable meaningful and safe participation and engagement by gender equality advocates and civil society organizations working on gender equality and women's empowerment, especially women's organizations, in decision-making (CO, RO, HQ) | | | |

OUTCOME XM-DAC-41146-CHN_O_1

B - Baseline M - Milestones T - Target

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|--|------------------|------|-----------------|
| Enhanced coordination, coherence, and accountability of the UN system for commitments to gender equality and women's empowerment | SP_O_1A Implementation rate for regular resources (Desk Review) | 2023 (Baseline) | 95% | N/A |
| | | 2022 (Milestone) | - | - |
| | | 2023 (Milestone) | 95% | - |
| | | 2024 (Milestone) | 95 | - |
| | | 2025 (Target) | 95 | - |
| | SP_O_1B | 2023 (Baseline) | 95% | N/A |
| | | 2022 (Milestone) | - | - |

Implementation rate for other resources
(Desk Review)

2023 (Milestone)

95% -

2024 (Milestone)

98% -

2025 (Target)

98% -

| INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|------------------|------|-----------------|
| SP_O_1E | 2023 (Baseline) | 0 | N/A |
| A) Percentage of agreed long outstanding internal audit recommendations B) Percentage of agreed long outstanding external audit recommendations management need to complete action (Desk Review) | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | 0 | - |
| | 2024 (Milestone) | 0 | - |
| | 2025 (Target) | 0 | - |
| SP_O_1F | 2023 (Baseline) | 100% | N/A |
| Percentage of offices compliant with a) Business continuity plans and processes b) Occupational Safety and Health requirements c) UNSMS Security policies (Desk Review) | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | 100% | - |
| | 2024 (Milestone) | 100% | - |
| | 2025 (Target) | 100% | - |
| SP_O_3B | (Baseline) | - | N/A |
| Percentage of regions and HQ divisions that meet corporate minimum requirements in line with country office growth (Desk Review) | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | - | - |
| | 2024 (Milestone) | - | - |
| | 2025 (Target) | - | - |

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|---|-------------------------|---------|-----------------|
| Increased engagement of partners in support of UN-Women's mandate | SP_O_2A | 2023 (Baseline) | 1990000 | N/A |
| | Funding received from (a) public partners (b) private sector (QCPR 4.3.5) (Desk Review) | 2022 (Milestone) | - | - |
| | | 2023 (Milestone) | 1990000 | - |
| | | 2024 (Milestone) | 1700000 | - |
| | | 2025 (Target) | 70000 | - |
| | | • QCPR Indicator: 4.3.5 | | |
| | SP_O_2C | 2023 (Baseline) | 1 | N/A |
| Percentage of UN-Women's field offices and relevant HQ Units that implemented dedicated initiatives to engage with non-traditional partners (CO, RO, HQ) | 2022 (Milestone) | - | 1 | |
| | 2023 (Milestone) | 1 | 0.3 | |
| | 2024 (Milestone) | 1 | - | |
| | 2025 (Target) | 1 | - | |

| INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|------------------|------|-----------------|
| SP_O_2D Number of partnerships to support UN-Women's mission including (1) resourcing for Gender Equality (financial or non-financial), (2) Convening, (3) Responsible Business Practices, (4) Influencing and/or Knowledge sharing. (Desk Review) | 2023 (Baseline) | 12 | N/A |
| | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | 12 | - |
| | 2024 (Milestone) | 15 | - |
| | 2025 (Target) | 18 | - |
| SP_O_2E UN women's increased influence as per percentage of mentions in top tier media, number of unique visitors to UN Women websites and followers on all UN Women social media channels (Desk Review) | (Baseline) | - | N/A |
| | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | - | - |
| | 2024 (Milestone) | - | - |
| | 2025 (Target) | - | - |

OUTCOME XM-DAC-41146-CHN_O_3

B - Baseline M - Milestones T - Target

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|---|------------------|------|-----------------|
| High quality of programmes through knowledge, innovation, results-based management, and evaluation. | SP_O_3C Number of leadership and culture initiatives at corporate level that advance and promote inclusive and transformative leadership approaches and models (Desk Review) | 2023 (Baseline) | 6 | N/A |
| | | 2022 (Milestone) | - | - |
| | | 2023 (Milestone) | 6 | - |
| | | 2024 (Milestone) | 7 | - |

| | | | |
|---|------------------|----|-----|
| | 2025 (Target) | 7 | - |
| SP_O_3F | 2023 (Baseline) | 8 | N/A |
| Number of Business Process improvement and innovation initiatives (major policy revisions are included), as part of UN Women continuous business transformation (Desk Review) | 2022 (Milestone) | - | - |
| | 2023 (Milestone) | 8 | - |
| | 2024 (Milestone) | 10 | - |
| | 2025 (Target) | 10 | - |

| INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|---|------------------|------|-----------------|
| SP_O_5B Percentage of evaluations rated "good and above" (Desk Review) | 2021 (Baseline) | 2 | N/A |
| | 2022 (Milestone) | 3 | - |
| | 2023 (Milestone) | - | - |
| | 2024 (Milestone) | - | - |
| | 2025 (Target) | - | - |
| SP_O_5C Percentage all country office, regional office and HQ units' using signature interventions for programming (Desk Review) | 2021 (Baseline) | 0 | N/A |
| | 2022 (Milestone) | 3 | - |
| | 2023 (Milestone) | - | - |
| | 2024 (Milestone) | - | - |
| | 2025 (Target) | - | - |

OUTCOME XM-DAC-41146-CHN_O_4

B - Baseline M - Milestones T - Target

| OUTCOME STATEMENT | INDICATOR STATEMENT | YEAR | BMTS | REPORTED RESULT |
|--|--|------------------|----------|-----------------|
| Improved management of financial and human resources in pursuit of results | SP_O_4A Average time to select a candidate/complete a recruitment process (Desk Review) | 2023 (Baseline) | 11 weeks | N/A |
| | | 2022 (Milestone) | - | - |
| | | 2023 (Milestone) | 11 weeks | - |
| | | 2024 (Milestone) | 11 weeks | - |
| | | 2025 (Target) | 11 weeks | - |